Work practices

Psychosocial risk factors at the workplace: is there enough evidence to establish reference values?

F G Benavides, J Benach, C Muntaner

Job control and its effect on public health

In the past two decades, research on workplace psychosocial risk factors has produced a large body of theoretical and empirical research. An extensive range of health end points, especially cardiovascular diseases, have been associated with the psychosocial work environment. Two main job stress models: the demand-control-social support and the effort-reward imbalance are being widely used in occupational health research, although a significant and valuable theoretical and methodological amount of criticism has also been raised. Both models try to explain the effects of workplace psychosocial risk factors on health in terms of the interaction among their different dimensions, as well as independently from each other: mainly job control and job demands in the first, and intrinsic and extrinsic efforts and reward in the last. Conceptual and empirical overlap between both models has been remarkable and a call for a unified model has been produced. Meanwhile, the demand-control-social support model attempts to capture features of work organisation while the effort-reward imbalance model attempts to capture work organisation consequences on the worker. Both models, however, use worker self-reports as the main method of assessment.

Work pace control, autonomy, learning new skills, or participation in company decision making are specific psychosocial risk factors included in the job control dimension. Workload, work pace, and conflicting demands are specific risk factors from job demand dimension. The catalogue of specific psychosocial risk factors may provisionally be completed with factors such as promotion prospects and job insecurity from the efforts-rewards imbalance model. However, as in the case of the history of Mendeleev’s periodic table, the catalogue of risk factors seems far from being finished and an ongoing assessment of the independent effects and the interactions of each of those specific occupational psychosocial risk factors on health is needed. Furthermore, to better understand the whole process for which psychosocial risk factors produce ill health it is also necessary to take into account living conditions outside the workplace when working life is analysed. We find an example of those two crucial points in work organisation research in the current issue of the journal where Ala-Mursula et al. find an independent effect of a specific psychosocial risk factor: working time control, on self rated health and sickness absence. According to the authors, and following a rich tradition of gender, homework, and workplace stressors poor working time control has an independent effect on health in women but not in men. Gender differences in roles at home might be an explanation of those results.

Research that takes organisational approaches into account will be essential to help to make effective prevention activities to improve the psychosocial work environment. Moreover, current evidence justifies a deep discussion to establish reference values to facilitate decisions in the occupational risk evaluation process, such as often happens with physical or chemical risk factors. Whereas concerns have been raised in the case of occupational standards exposure limits, the particular nature of psychosocial risk factors brings even more difficulties to reach reference values. One of these limitations, perhaps the most relevant, is the difficulty to measure psychosocial work environment by an external characteristic of work, independently of self rated perception. We need to keep in mind that features of psychosocial work environment are structural rather than individual. However, measurement of psychosocial risk factors is usually done by questionnaires referred to processes that are not directly observed by investigators but referred by the workers themselves. This fact may introduce a great variability in the estimates because psychosocial risk factors are measured on the base of attitudes. But variability is not synonymous of subjectivity because, as Kriessen has pointed out, psychosocial risk factors can also be estimated by objective methods regardless of the researcher and according to explicit and prior rules. For example, self reports of psychosocial work environment tend to yield high correlations with observer ratings of the same occupations and confirmatory factor analyses of these scales, taking into account methods variance, tend to produce the predicted demands-control factorial structure. Indeed, as it has been suggested by Kasl, measures of perceived psychosocial risk factors could have an analogous significance to measure a biomarker of exposure. Average methods, in which all workers in a given job will have the score of this job, can be a way to estimate a proxy of the environmental doses of a psychosocial risk factor. Schwartz et al. and later Johnson and Stewart have shown how imputation of occupation specific psychosocial work environment scores can be used as proxies for directly observed exposures. On this basis, it is possible to obtain average scores by job in national or area-based representative surveys, and use them as reference values to guide preventive activities at workplace.

The task to set up reference values useful to decision makers is not easy. Changing work environments across time and place plus heterogeneity of psychosocial work environments within occupations make this an elusive goal. In fact, it has not been easy for chemical and physical risk factors, and certainly it will not be for psychosocial risk factors. We will need much more information, for instance, about patterns of exposure. But this is the way to go if we want to use the knowledge that we already have into practical prevention inside our workplaces.

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Authors’ affiliations
F G Benavides, J Benach, C Muntaner

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